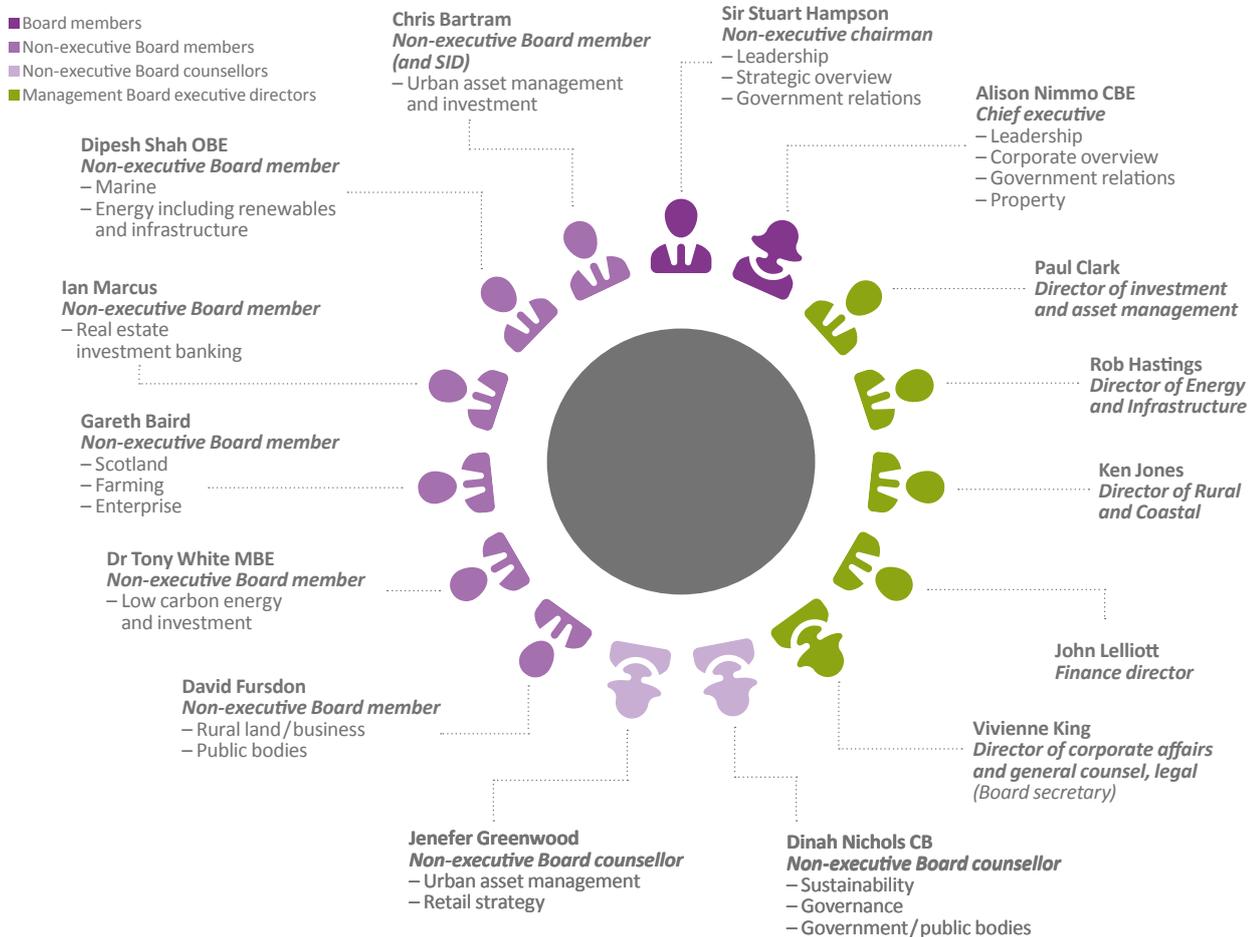


Governance report continued

The Boardroom table



Delegated authorities

The Board has a formal schedule of matters reserved for its consideration and decision which include:

- approving the annual report and accounts;
- approving the annual budget and strategic plan;
- agreeing capital expenditure or disposals over £50 million for urban transactions and over £10 million for rural, coastal and energy related transactions;
- agreeing investment strategy;
- granting or varying authority levels for Board committees and the chief executive.

Certain matters are delegated to committees of the Board and these are described in the terms of reference of the committees in question. The duties of the audit committee, sustainability committee, remuneration committee, Scottish management board and energy committee are summarised later in this report. Other issues are delegated to executive committees which include the management board (including investment and strategy matters) and stock selection committee.

The chairman, Sir Stuart Hampson, is responsible for chairing the Board and overseeing the official business of The Crown Estate. His duties include managing the business of the Board, ensuring its effective operation, keeping under review the general progress and long-term development of The Crown Estate, representing The Crown Estate to its various stakeholders and the general public, chairing the selection panel for the appointment of Board members, and undertaking the annual appraisal of Board members.

The chief executive, Alison Nimmo, is responsible for directing and promoting the profitable operation and enhancement of The Crown Estate. Her duties include responsibility for the development of The Crown Estate and its effective operation, strategic planning, ensuring implementation of objectives, policies and strategies approved by the Board (including sustainability targets and objectives) being responsible for public relations and acting as the Treasury's appointed accounting officer for The Crown Estate.

Structure of Boards and Committees

- Board committees
- Executive committees operating within the specific authority delegated by the Board



Main Board

Powers and responsibilities set out in the Crown Estate Act 1961. The Board agrees the objectives, broad policy and overall strategic direction. Matters reserved to the Board are set out in terms of reference, including urban transactions over £50 million.



Audit committee

Responsible for:

- external and internal auditing
- financial reporting
- internal financial controls
- risk management
- compliance with laws and regulations.



Sustainability committee

Responsible for approving sustainability strategy and for driving its implementation.



Scottish management board

Responsible for decisions relating to or affecting The Crown Estate's business or reputation in Scotland.



Remuneration committee

Responsible for reward systems and packages for senior management.



Energy committee

Has delegated authority to approve Energy and Infrastructure transactions up to £10 million.



Stock selection committee

Has delegated authority to approve property transactions up to £50 million for Urban and up to £10 million for Rural and Coastal dealings.



Management board

Has delegated authority to implement strategic direction as set by the main Board on strategy, financial and operational matters and ensuring delivery of business objectives.